

Minutes of the
BOARD OF TRUSTEES
OF NORTHERN ILLINOIS UNIVERSITY
June 20, 2013

CALL TO ORDER AND ROLL CALL

The meeting was called to order by Chair Cheryl Murer at 9:08 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Wheeler Coleman, Anthony Iosco, Robert Marshall, Marc Strauss, Student Trustee Elliot Echols and Chair Murer. Also present were Board General Counsel Jerry Blakemore and President John Peters. With a quorum present, the meeting proceeded.

VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING

Confirmation of Open Meetings Act public notice compliance was provided by Board General Counsel Jerry Blakemore.

MEETING AGENDA APPROVAL

After discussion with President Peters and review of the printed agenda, Chair Murer proposed the creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report No. 83, Action Items 9.a.(2), (3), (5) and (8), and our receipt of Information Items 9.b.(1), (2), (3), (4), (5), (6), (7) and (9), and 9.c.(3) to that Consent Agenda. The Chair asked for a motion to approve the meeting agenda as now proposed. Trustee Strauss made motion to approve the meeting and consent agendas as amended. Trustee Butler seconded the motion. The motion was approved.

RESOLUTION – PRESIDENT JOHN G. PETERS

It is a privilege for me to begin the commentary closing this chapter of John and Barbara Peters leading Northern Illinois University, Chair Murer stated. We have been the beneficiaries of John's leadership, his strength, his vision, his enthusiasm, his knowledge of national educational issues. One of the assets of a leader is the ability to put together an extraordinary team, and he has done that by identifying leadership talent at NIU and nurturing it. People are not born to perfection. We aspire to that throughout our lives. John Peters and his administrative team have effectively led this university through unparalleled and continuous State budget reductions and challenges over the last 13 years, routinely working long days and evenings to continue to meet NIU's mission. John understood that the university is a family and a community, so he concentrated his efforts not only in the pursuit of the highest excellence in the classroom, but also out of the classroom in all sorts of sports, in making sure that we have reached out to high school and even grade school students as potential NIU students, but, more importantly, to assure that those students have a love for learning and would be able to pursue that dream.

We have been in this transition process since last October and have had several events where we have reminisced over the past 13 years. But the marks made on NIU by John Peters, as President of Northern Illinois University, and by Barbara Peters, as First Lady of Northern Illinois University, are indelible. As I have said before, their spirit will stay within these walls always. We welcome you back, John and Barbara, anytime, anyhow, anywhere.

A video capsulizing many of the events and activities President Peters engaged in during the last 13 years was shown.

RESOLUTION – PRESIDENT JOHN G. PETERS

Chair Murer recognized Trustee Boey for comments. Reflecting back, Trustee Boey said, one of my proudest achievements was to be able to chair the first comprehensive search for the President of Northern Illinois University 13 years ago. At that time, as much as we wanted to pick the right person, it was just as challenging that the right person pick us to take us to the next level. Certainly, these 13 years have been a great period for NIU. The 13-year presidency will end on June 30, but not the friendship. I cannot thank you enough, John, for all that you have done for NIU. Certainly, from the moment you leave here, all the good you have done for 13 years will continue to replay itself, and that will be a great reminder for all of us. Thank you, Barbara, for giving him the good sense to pick us. We love you both and you have our very best wishes.

The Chair invited the President and First Lady to join her at the podium and presented Dr. Peters with the following resolution.

RESOLUTION **PRESIDENT JOHN G. PETERS**

WHEREAS, in June 2000, John G. Peters was unanimously appointed President of Northern Illinois University where he has effectively and faithfully served; and

WHEREAS, John Peters developed a student-centered presidency at Northern Illinois University focused on and committed to the needs and welfare of students; and

WHEREAS, the National Association of Student Affairs Administrators in Higher Education awarded John Peters its highest honor in 2010, the President's Award, citing John's "vision for and stewardship of Northern Illinois University over the past decade..." that continues to advance the quality of student life on campus; and

WHEREAS, given the scope and tenure of John G. Peters' service to Northern Illinois University, it is fitting and appropriate to give special notice and recognition to John G. Peters who is retiring from the NIU presidency on June 30, 2013; and

WHEREAS, having a decade of distinguished and exemplary service as president, John G. Peters stands as the senior and highly respected dean among the presidents of Illinois Public Universities sharing his experience and leadership; and

WHEREAS, since John Peters assumed the helm of Northern Illinois University, NIU was admitted to the Association of Public and Land-Grant Universities, granted full membership in the prestigious Universities Research Association, earned the selective Research Universities – High Research Activity designation of the Carnegie Foundation for the Advancement of Teaching; and

WHEREAS, John G. Peters' leadership as President further resulted in the successful completion of the university's first-ever comprehensive private fundraising campaign significantly exceeding its \$150 million goal, thereby providing much needed funding to support more than twenty named professorships and distinguished faculty chairs, to further support quality teaching and research, and to provide over \$8.2 million in scholarship support for over 13,700 NIU students; and

WHEREAS, John G. Peters led the effort for NIU to obtain tens of millions of dollars in federal funding in support of the academic programs, research, and student and public services of the university including the development of the Family Health, Wellness and Literacy Center; a state-of-the-art specialty health care facility; construction of a freestanding research building that houses the university's premier Center for the Study of Family Violence and Sexual Assault; an entire roadway system for over 200 acres on the West Campus; funds to develop and construct a high-speed fiber optic network providing municipalities, schools, libraries, hospitals, research facilities, and clinics in the university's service region with enhanced broadband capacity to fuel economic development and improved health care; enhanced faculty and student research in the Departments of Physics, Chemistry, Psychology, College of Engineering and Engineering Technology, College of Education and the College of Health and Human Sciences; and

WHEREAS, despite serving during a period of unprecedented state budget reductions, limitations, and uncertainty, President Peters provided exceptional and dynamic leadership and forged ahead to

preserve this great university, its quality academic programs and services, and yet held as a priority the welfare of our faculty, staff, students and their families despite reduced and uncertain state support; and

WHEREAS, in spite of limited resources and state support for capital improvements, President Peters' leadership and perseverance allowed the institution to address identified health and safety concerns and obtain funding for the completion of the renovations and reopening of NIU's signature building, Altgeld Hall, build an extensive new chiller system to efficiently regulate temperatures in campus facilities; procure funds to complete the renovation and re-opening of Cole Hall, build a high-tech, state-of-the-art, 1008 bed residence hall for new students, renovate and re-open to student life, Gilbert Hall, develop a top quality outdoor intramural and recreation facility for students on the west campus, finalize the architectural plans and engineering drawings to renovate Stevens Hall, home of the university's theatre and dance and anthropology programs; and

WHEREAS, John G. Peters demonstrated compassion, dignity, strength and leadership during the immediate and continuing aftermath of the February 14, 2008 campus tragedy, including his service as the face and voice of Northern Illinois University to citizens and media representatives throughout the campus, city, region, state, country and world during those critical hours and days following the tragic shootings that claimed the lives of five students and injured 21 others; and

WHEREAS, John G. Peters established a presidency in which he is credited with leading by example, the John G. and Barbara Cole Peters Scholarship for Outstanding Public Service was created for students who intend to pursue a public service career; and

WHEREAS, the Board of Trustees wishes to officially express its appreciation and gratitude for John G. Peters' many far-reaching contributions to Northern Illinois University.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to John G. Peters for thirteen years of distinguished, dynamic, and exemplary service and leadership by bestowing on Dr. Peters the honorary title of President Emeritus of Northern Illinois University.

BE IT FURTHER RESOLVED that this **RESOLUTION** be presented to John G. Peters and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the State of Illinois and as a lasting tribute to the ongoing accomplishments and contributions of John G. Peters as President of Northern Illinois University.

ADOPTED in a regular meeting assembled this 20th day of June, 2013.

**BOARD OF TRUSTEES OF
NORTHERN ILLINOIS UNIVERSITY**

Cherilyn G. Murer
Chair

Attest: *Robert T. Marshall, Jr.*
Secretary



A summary of President Peters' remarks follows:

Believe it or not, I have nothing prepared and, believe it or not, I do not have much to say beyond thank you. But let me try. Thirteen years, is a slice of NIU's history. It feels like only yesterday that we came here. We have had our ups and we have had our downs, but we leave the university feeling very, very good about the people we have met; the role that Northern Illinois University plays in the landscape of public higher education in this state, the country and the world; the contributions it has made; about the role of NIU in our larger community; and what larger progress will be made in the coming years. I base that upon what I have come to know about the people of Northern Illinois University, its governing board, its students, faculty, alumni and the people of the DeKalb/Sycamore community. We have been through some great highs

and lows and have sustained and prospered. Leaving is bittersweet, but I leave feeling quite good about NIU.

I want to thank the Board of Trustees. The key constituency for a president is the governing board. They are the constitutionally prescribed, appointed and approved people who are ultimately responsible for the university. I would not be here if I did not believe 13 years ago that we had a governing board that had the right values in place. It was a new board, independent since 1996, that held an interesting prospect. There is one member here, my friend Bob Boey, who chaired that search committee, and I see others here who were members of that search committee. Bob is the only Board member left from that time, but there has been great continuity and common purpose among the Board members over the years. I want to thank Bob and his then co-chair, Manny Sanchez. Actually, in the eleventh hour, those two people reached out and convinced me to come because we had the kind of hesitations you have when you make that kind of a major move. They convinced me that it was the right situation and that the support would be there, and boy were they correct. So I want to thank Bob and Manny. The whole Board is important, but there has always been a special relationship between the President and the Board Chair, so I want to thank all of the chairs – Myron Siegel, Bob Boey, Manny Sanchez, George Moser, Gary Skoien, Cheryl Murer twice, and Marc Strauss. We want to thank the Board for supporting every major initiative that this university wanted to pursue, even some that had higher risk than others and paid off, and that is the kind of support a president needs.

All of these things that you have seen, which is pretty incredible, are not the result of me or even the Board. It is the result of the people sitting out there, most of whom are the worker bees at this university. I want to salute you all for what you have done and encourage you to do the same as you move forward.

This morning, right before I came in, I received a very touching e-mail from our President-Designate, Doug Baker, who is in Scotts Bluff, Nebraska working his way here. I told all the staff and I am telling all of you, we have a wonderful new President and Dana is going to be a wonderful First Lady. Now it is time to shift our loyalties and our support to the new President. There are issues that every new president has to deal with, but there are also many opportunities out there. It will not happen unless that transition is smooth and positive, and I know it will be.

Of course, students are what we are all about, and we will miss them. I will try to find a way now and then of staying in touch with them. I want to thank all the students who, when I felt low and went out and started talking to them, always brought me up. Obviously, I want to thank Barbara. It was a major decision for our family. A president has to devote all of his time and his family to this enterprise. You do not take time off, it is 24/7 every day of the year and has been for 13 years, because when the phone rings and there is an issue, you have to be prepared, and family is put back second.

I am so looking forward now to having my family sit around my dining room/conference table where I will be president. They had better get ready because I have big plans for them – we are going to do Vision 2030. I want to thank all of you very much.

Chair Murer then presented President Peters with a framed copy of his resolution and presented a bouquet of flowers to Mrs. Peters on behalf of NIU. She then invited the First Lady to make comments.

It is going to be a transition for John, Mrs. Peters said, because his cabinet is growing, but this one is filled with a 24-month old, a four-month old and an eight year old, and they have a way of sort of deflating the bubble of presidency. But he will do fine; I have plenty of helpers in that regard.

I just wanted to add my thanks. We have been at three institutions – University of Nebraska, University of Tennessee, and NIU – and for all of them, it really enriched our lives, and it was a wonderful experience. But, obviously, the institution closest to our hearts is NIU. From my perspective, and I know it is from John's as well, it was a wonderful experience from my personal

point of view and from a professional point of view. It was really great. Thank you, I will always cherish you.

Dr. Peters, I want to say it has been a pleasure knowing you and working with you, Trustee Coleman said. Even for the short time that I have been a Board of Trustees member, you have had a profound impact on this institution. Being the President of NIU requires that the entire family have a commitment and make sacrifices. I want to thank you, Barbara and your family for the 13 years of service that you provided not only to us, but to the students and to this institution. A good leader is judged on how well he leads in times of trouble. There have been a number of institutions that are no longer around because when they encountered troubled times, they were not able to bring the institution out of those waters. You have led us during some of the most difficult times this institution has encountered, we have survived, and we are going to survive, thanks to your leadership. When I look at this resolution and all the accomplishments, all the money raised, the scholarships given, the buildings built, these are impressive and great accomplishments. But one thing you did for this institution that is not in this resolution is you laid out a blueprint for this institution, the Vision 2020 Initiative, and that is something you will go down in history for at NIU.

It has probably been a long time since you had a report card, Trustee Marshall said, but I have a few subjects that I will class myself as a temporary instructor and give you a grade on. The first is Outreach, an A; Compassion, an A; Governance, an A; Leadership, an A; Innovation, an A; and Fishing, Incomplete.

The Chair asked for a motion to approve President Peters' resolution. Trustee Boey so moved, seconded by Trustee Coleman. The motion was approved.

REVIEW AND APPROVAL OF MINUTES OF FEBRUARY 28, 2013 BOT SPECIAL MEETING; MARCH 21, 2013 BOT REGULAR MEETING; AND APRIL 2, 2013 BOT SPECIAL MEETING

Chair Murer asked for a motion to approve the minutes of the February 28, 2013 and April 2, 2013 Special Meetings and the March 21, 2013 Regular Board Meeting. It was moved by Trustee Strauss and seconded by Trustee losco to approve the minutes of the above-mentioned meetings. The motion was approved.

CHAIR'S COMMENTS/ANNOUNCEMENTS

We have another announcement that also is bittersweet, Chair Murer said. Kathy Buettner will now devote her attentions to the enormous duties she has in Government Affairs, Marketing and Communication. She will remain as liaison to the Legislation and External Affairs Committee and Second Assistant Secretary to the Board, but will no longer be liaison to the Board. We certainly understand the need to concentrate her vast talents where most needed. Taking care of the Board is in itself a full-time job, and she did it with grace and expertise. Kathy is an individual of the highest professionalism, the highest integrity and even higher dedication to NIU. Kathy has always been available to any Board member at any time and tireless in her efforts. She will remain Vice President of University Relations, Chief FOIA Officer, administrative liaison to the Legislation and External Affairs Committee of the Board, and Second Assistant Secretary of the Board. She will pass the torch as advisor to the Board to Bill Nicklas. Bill is a person whom we have respected from afar when he was Sycamore City Manager, but we also have embraced Bill as a member of the NIU family. I know that the legacy Kathy has left in serving as the liaison to the Board will be of great value and benefit to Bill. Kathy, we want to thank you from the bottoms of our hearts for all of your hard work and your exemplary service to this Board for almost a decade, and we are pleased that you will continue to work with the Board in your other capacities.

Before Kathy comes to the podium, President-Designate Doug Baker, who will take on the leadership of NIU July 1, but could not be here today, asked that I read the following comments.

During the past few weeks, I have been meeting with the NIU leadership team and studying their roles, workloads and the organizational structure. It has become clear to me that Kathy Buettner has worked diligently to support the Board. However, her other work in Marketing,

Communications and Government Relations are very time consuming and important tasks. As such, I have asked her to focus her talents in those areas and shift the Board support role to Bill Nicklas.

My thanks go out to Kathy for her dedication and strong work to support the Board over many years. I would also like to thank her for her extensive work to aid in my transition to the presidency over the last few months. Kathy and Bill have been working together in recent weeks to make this transition as seamless as possible. Bill brings many years of experience working in the public sector. That background should be of use as he transitions in the support role for the Board of Trustees. I appreciate his willingness to step up and take on this new challenge.

Sincerely,
Doug Baker
President-Designate

The Chair asked Ms. Buettner to join her at the podium, where she presented her with a bouquet of flowers and asked her to say a few words.

A summary of Ms. Buettner's comments follow.

It has been a privilege and an honor to serve this Board all these years in this capacity. I look forward to continuing to staff the Legislation and External Affairs Committee as well as serving in my assistant secretary role. But I just want to take a minute this morning to thank all of the people who work behind the scenes to make these meetings come together. They do not get any credit, and it is a tremendous amount of work to pull these meetings together. I hope I do not miss anybody, but I want to just take a minute and recognize Ellen Andersen. She feeds all of you in the audience, she feeds the Board during the Executive Sessions, she makes all the arrangements for our audio/visual. For the staff in the President's Office – the Board members would not have a place to park if somebody did not go out and put reserved placards on the meters the mornings of the Board meetings. For all of the liaison work that goes on between the President's Office and me in facilitating these relationships. For Sharon – none of us would have Board materials if it were not for Sharon. She just works very quietly and tirelessly in pulling all these things together. And for Jennice, who has been responsible for digitizing and putting us onto a technological platform to make us current and more efficient. Frankly, for all of you out there, my staff, who work behind the scenes to publicize what happens with the Board, and for my friend, Jerry Blakemore. Bill, you have a great guy there with Jerry. He is full of wisdom, guidance and strength, and we have spent many hours together trying to determine the best path forward on difficult issues that face the university. So, you have a great team, Bill, and I look forward to being part of that team going forward as well. I am very grateful to this Board for the privilege of serving in the capacity that I have over the last ten years.

I cannot imagine the number of hours that Kathy puts in day and night, Trustee Boey said. Whenever I have a problem, both when I was chair and subsequently, she always answers my calls and never fails to be able to put a handle on difficult subjects. We are very fortunate to have such a capable replacement in Bill Nicklas. We are very fortunate that indeed there is a great team in Jerry Blakemore and Bill Nicklas, as you mentioned, that is staying behind to support us because your job, Kathy, is probably one of the most difficult in my experience in corporate affairs. Chair Murer asked Dr. Nicklas to stand and be recognized.

Kathy is so characteristic of many of you out there who take on added jobs, President Peters remarked. This was a new board operating in a very difficult political and policy environment with not a lot of mores or modes of operation, when I came here. From my past experience with mature boards I had seen what a monumental task it is to provide the support and infrastructure needed for a governing board that meets regularly and has to make real decisions and set the tone. It was of great concern, because a university rises and falls with the quality of its governing board. I was blessed that we had several individuals then who were able to put that kind of infrastructure together – Ken Davidson, our Parliamentarian on the legal side, now Jerry Blakemore, and then of course, Kathy and Sharon and others provided the infrastructure probably with 30 percent of the FTE that most boards of this size have. It is a full-time job at other

institutions where there are five or six FTE personnel constantly devoted to it. So, I want to thank Kathy for doing it and doing it well.

Chair Murer welcomed the University Advisory Committee representatives: Dr. Alan Rosenbaum, Dr. Gregory Waas, Dr. Kerry Freedman, Dr. Rosita Lopez, Mr. Todd Latham and Mr. Andy Small. Much has been made of President Peters being the students' president, Dr. Rosenbaum commented, but I would like to add that the faculty and staff also appreciate his work. On behalf of the faculty and staff and other workers at NIU, I would like to add our congratulations and best wishes to President and Mrs. Peters as they enter retirement. They are leaving NIU a better place than they found it. We will certainly miss them, and we wish them all the best in the future.

We appreciated having the opportunity to meet with President Peters last week during Council, Mr. Latham said. We wished him well and presented him with a gift and a resolution identifying his exemplary service to the university. On behalf of the 1,700 staff members here at NIU, Mr. Small added, congratulations on your new career, President Peters.

PUBLIC COMMENT

The Chair asked Board General Counsel Jerry Blakemore if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Blakemore stated that no requests had been received.

REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS

Executive Committee

The Executive Committee did not meet.

Academic Affairs, Student Affairs and Personnel Committee

Committee Chair Wheeler Coleman reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, May 23, 2013. At that meeting, the committee considered and endorsed the following actions: Recommendations for Faculty Promotion, Tenure, and Promotion with Tenure for 2013 and 2014 Academic Year; and a Request for New Specialization within the Master of Public Administration in the College of Liberal Arts and Sciences. The committee also heard one informational item, the Higher Learning Commission Accreditation Update.

Finance, Facilities and Operations Committee

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on Thursday, May 23, 2013. At that meeting, the committee considered and approved recommendations for Fiscal Year 2014 Internal Operating Budget Interim Approval, Fiscal Year 2014 Solid Waste Removal and Recycling Contract Renewal; University Outreach Grant Expenditures for the Illinois Shared Learning Environment Grant; State of Illinois Department of Transportation Permanent Easement; and the Academic Affairs/Finance and Facilities/Information Technology Services Contract for University Business Analytics and Data Warehouse License Migration Implementation, Maintenance Fee Restatement and Extension of Caps. The committee also received the following informational reports: Summer Improvements Update presented by Associate Vice President Jeff Daurer, Quarterly Summary Report of Transactions in Excess of \$100,000, Periodic Report on Investments, Semiannual Progress Report of Active Capital Projects in Excess of \$100,000. The recommended items addressed by the Finance, Facilities and Operations Committee are included in the President's Report which President Peters will present today for Board approval.

Legislation, Audit, External Affairs and Compliance Committee

Chair Anthony Iosco reported that the Legislation, Audit, External Affairs and Compliance Committee met in DeKalb on Thursday, May 23, 2013. Dr. Lisa Freeman gave a very interesting presentation to LAEAC on research compliance and integrity issues at NIU. The committee passed two action items which are being presented to the full Board for consideration today. The first item pertains to the delegation of

authority with regard to governmental agreements, and the second item concerns modifications to the Board *Regulations* for rehiring retirees. We then heard from our Controller, Keith Jackson who brought the committee an update on the recently completed Fiscal Year 2012 Financial Audit Report and explained any findings and the steps the university is taking to correct them. Finally, Kathy Buettner gave a report on the status of the university's budget and key legislative happenings, both in Washington, D.C. and in Springfield.

Universities Civil Service Merit Board

Trustee Robert Marshall, Liaison to the Universities Civil Service Merit Board, reported that there was no quorum at the regular meeting of the board due to a number of trustees from the different universities not yet being appointed to the Civil Service Commission. With a quorum at the second meeting, the only action was the dismissal of two employees.

Illinois Board of Higher Education

President Peters reported that the last meeting of the Illinois Board of Higher Education was held at DePaul University on June 4. Items of interest to NIU include approval by the board of NIU's Center for P-20 Engagement, which received a good deal of laudatory comments. Several years ago, I made a request that Anne Kaplan, the deans and the provost get together and try to determine what our role was in P-20, and out of that grew our Center for P-20. Centers have to be formally approved by the IBHE, and it takes a while, so I am pleased with that. Also, Carrie Hightman, the Chairwoman of IBHE announced that she is stepping down and Governor Quinn has nominated Lindsay Anderson to succeed her as Chairwoman of the IBHE.

NIU Foundation

Mike Malone President of the NIU Foundation, reported that the second video shown today thanking President Peters was produced by the NIU Foundation. It was entirely a student production, one hundred percent student developed, filmed and produced. We are proud that the students were able to directly give John Peters a thank you from their perspective and from their hearts. You all have seen the presidential portrait outside the door of the meeting room. It is a tradition at Northern that the NIU Foundation provide the official portrait of the president to join the others in the Hall of Presidents outside the Office of the President. The NIU Foundation was pleased to do this again for President John Peters. At the last Foundation Board meeting, the Foundation Board presented John and Barbara with a home-sized version of that portrait that also was done by the artist.

As of June 1, we were at \$12.2 million in cash raised for NIU during this current fiscal year. Last year we hit \$13 million and are hoping to actually hit and perhaps surpass that in these last 30 days. As of June 1, our endowed fund investment returns were gaining about 14.3 percent. I would like to mention a relatively unusual fund raising endeavor that was celebrated with success earlier this month. The Keiso Challenge in the College of Business is an idea that came from Dean Denise Schoenbachler and our gift officer, Anthony D'Andrea, to actually get the students of NIU's esteemed Accountancy Professor Don Keiso to make contributions to a \$1 million named professorship in his name. In this case, with the hard work of Anthony, Dean Schoenbachler and Jim Young, Chair of the Accountancy Department, they were able to celebrate the completion of the \$1 million Keso Challenge in early June at a dinner with almost all of the major donors at a hundred thousand dollars apiece. Congratulations to Denise and congratulations to the College of Business. It was a great concept, as it turned out, because it was so successful, and it really does demonstrate how NIU alumni understand the connection between their success and that special professor and mentor that they had when they were undergraduates here.

Northern Illinois Alumni Association

Before I begin my remarks, Mr. Matty said, on behalf of the Alumni Association and alumni, I want to say thank you Dr. Peters. Thank you for the thirteen years I have been able to work with you. It has been a pleasure and a lot of fun.

The Alumni Association Board of Directors met on June 1 at the Barsema Alumni and Visitors Center and voted on our yearly goals for the association. We want to increase paid membership by 33 percent. We want to secure another hundred thousand dollars in corporate sponsorship dollars. These funds all go to

promote, reenergize and reconnect our alumni to their alma mater. This initiative began about 18 months ago, and we want to continue to brand and engage alumni in the areas we serve, primarily in and around the Chicagoland area. We have had direct conversation with President-elect Baker, and we would like to work directly with him to implement the goals he has set out and, more specifically, his student career success initiative engaging alumni in developing a stronger partnership with local communities.

Northern Illinois Research Foundation

Dr. Lisa Freeman, Northern Illinois Research Foundation President, reported that the Board of Directors of the Northern Illinois Research Foundation met on May 16 at NIU Hoffman Estates. On behalf of the Board of Directors, she said, I want to extend their thanks to Dr. Peters for allowing them to become a more vital part of NIU's Research and Technology Transfer operations, and they wish you and Barbara well in the next stage of your careers.

There are two additional items of business from that meeting of particular interest to the Board of Trustees. The first demonstrates how having a research foundation can expand NIU's capacity to compete for external funding. This spring, the Attorney General's Office called for proposals to compete for funding to create and implement new foreclosure mediation programs. Professor Anita Maddali in the NIU College of Law, proposed a project in collaboration with the Resolution Systems Institute, and this project, as proposed, would provide NIU law students with invaluable hands-on training, preparing homeowners for mediation and supporting local program partners. The proposal was reviewed favorably by the Attorney General's Office, and the College of Law is going to be able to lead this \$1.3 million project because the Northern Illinois Research Foundation was able to accept the award on behalf of NIU due to its 501(c)(3) tax status. The contract for this activity is in the final stages of negotiations and the award will be executed within this fiscal year. I want to recognize the General Counsel's Office, the Controller and Grants Fiscal Administration and Director of Sponsored Projects for working with the Northern Illinois Research Foundation to make this happen quickly and efficiently. It is the largest award and one of the only external funding awards to the College of Law.

The second item I want to share with you shows the commitment of the Northern Illinois Research Foundation Board to being part of the university's innovation ecosystem. At our May 16 meeting, the NIRF Board members agreed to collaborate with the NIU Technology Transfer Office to develop and implement a process for selecting two teams from NIU to participate in the Chicago Innovation Mentors Program this year. Chicago Innovation Mentors supports university-based innovation ventures through forming venture teams, and they support opportunities at a wide range of stages from earliest idea all the way up to company formation. The mentees come from local universities as faculty, graduate students, postdoctoral staff or affiliated entrepreneurs, and the eligible ventures are focused in the life sciences or biomedical space. NIU, affiliated with Chicago Innovation Mentors, recently joined an existing membership that includes the University of Chicago, the University of Illinois, Northwestern University, the iBIO Institute, Argonne National Lab and the Rehabilitation Institute of Chicago.

CONSENT AGENDA APPROVAL

Before beginning the President's Report, Chair Murer asked for a motion to approve the items earlier placed on the consent agenda that include President's Report No. 83, Action Items 9.a.(2), (3), (5) and (8), and our receipt of Information Items 10.b.(1), (2), (3), (4), (5), (6), (7) and (9), and 9.c.(3). The Chair asked for a motion to approve the meeting agenda as now proposed. Trustee Strauss so moved, seconded by Student Trustee Echols. The motion was approved.

PRESIDENT'S REPORT NO. 83

The news from Springfield sets the backdrop for many items on today's Board Agenda, President Peters stated, and, unfortunately, if one is a public employee for the State of Illinois, the news becomes grimmer by the day. The General Assembly adjourned its spring session on May 31 by approving the same amount of funds for its public universities as it did in Fiscal Year 2013. Given that we started the session with a recommended appropriation from the Governor of a five percent reduction in Fiscal Year 2013 levels, I am delighted to report that NIU is close to flat in terms of our appropriations for Fiscal Year 2014. However, I do want to point out to the Board and the campus that we did lose \$57,000 due to the State's

implementation of performance funding metrics. This is an issue that I have discussed with the cabinet, Provost Alden and President-designate Baker, and one which simply must be addressed for Fiscal Year 2014 as I anticipate that the performance funding share of the budget appropriations is only going to increase. Needless to say, the Fiscal Year 2014 general revenue operating funds from Springfield are 24 percent less than they were in Fiscal Year 2002. That is a 24 percent drop over the past 10 years. If the \$11 million in unfunded mandates the State forces on us is included, NIU and other public universities in Illinois have endured an almost 40 percent erosion in our State support over the past decade. The reality of operating a great university, let alone have it continue to flourish and grow, can be daunting under the best of circumstances – something we are certainly not encountering right now. However, through prudent stewardship of our precious resources, careful and meticulous planning, and foresight provided in our Vision 2020 Initiative, NIU has gradually begun weaning itself from dependency on State funds for the future. Obviously, enrollment and retention are keys to our efforts. With State support diminishing rapidly, it behooves every single faculty and staff member at NIU to assist in making this university the best student centered, focused public research university in the Midwest.

This morning the Board is asked to approve several new and exciting initiatives that are a direct outgrowth of Vision 2020.

UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES

Agenda Item 9.a.(1) – Fiscal Year 2014 Internal Operating Budget Interim Approval

Preliminary approval of our Fiscal Year 2014 Operating Budget is statutorily required to maintain and continue operations beginning on July 1, 2013, Dr. Peters stated. As of today, NIU is still owed about \$27 million from last year with only one week left in this fiscal year. I am pleased to report that both fall and spring Monetary Award Program (MAP) funding payments from the State have been received. These payments total approximately \$23 million in revenue. Since the Governor has not yet signed the FY14 budget that enacts our appropriation, and final statistics are not available regarding fall enrollment, it is impossible at this point to put forth a final internal operating budget for FY14 for Board approval. Therefore, as in past years, we will bring a final internal budget to the Board for approval at the September Board meeting. Chair Murer asked for a motion for the FY14 Internal Operating Budget Interim Approval. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.a.(2) – Fiscal Year 2014 Waste Management and Utilities – Solid Waste Removal and Recycling at NIU DeKalb Contract Renewal

Agenda Item 9.a.(3) – University Outreach – Research Grant Amendment for the Northern Illinois Proton Treatment and Research Center

Consent Agenda Items.

Agenda Item 9.a.(4) – University Outreach – Illinois Shared Learning Environment Grant Expenditures

This item represents one of our success stories, the President said, due in large part to the expertise our NIU technology staff put forth to coordinate the State's technology infrastructure to better serve the region. NIU is one of the recipients of State grants for the Illinois Shared Learning Environment (ISLE) Project, a new statewide technology platform initiative that will support the State's education and workforce development programs and reforms. While this is a multiyear project that began in 2012, Phase II of this grant took effect on April 1, 2013 and named NIU as the direct grant recipient from the Department of Economic Opportunity (DCEO), with subgrants to SIU and the Illini Cloud. At its March 21 meeting, the Board approved the initial phase and two RFP's for development services associated with the project's portal, assessment application and learning maps. The request before the Board seeks approval for expenditure of the balance of grant related expenses including, but not limited to, SIU, Illini Cloud and NIU personnel, for the balance of the grant. The Chair asked for a motion to approve the request for University Outreach-ISLE Grant Expenditures. Trustee Boey so moved, seconded by Trustee losco. The motion was approved.

Agenda Item 9.a.(5) – Permanent Easement

Consent Agenda Item.

Agenda Item 9.a.(6) – Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for 2013-2014

It is always a privilege for me to bring the Recommendations for Faculty Promotions, Tenure and Promotions with Tenure to you annually, President Peters said. You are aware of the rigorous process they must go through, and this year there are 62 members of faculty on the list. Our tenured faculty percentage right now is about 68 percent, which is fairly typical for tenured density standards nationwide. However, due to the current baby boom retirements, this is going to change rapidly nationally. With the uncertainty in the State and the pension system, Provost Alden added, it is also a challenge to retain our tenured faculty who are offered more stable conditions elsewhere. We reported that fact before the Executive Committee of the Senate, the President said, because it is affecting all Illinois universities. Chair Murer requested a motion to approve the Recommendations for Faculty Promotions, Tenure and Promotions with Tenure for 2013-2014. Trustee Boey so moved, seconded by Trustee Butler. The motion was approved.

Agenda Item 9.a.(7) – Request for a New Specialization

A new Specialization in Comparative Public Service within the Master of Public Administration program is requested within the College of Liberal Arts and Sciences, Dr. Peters stated. This new specialization will serve as the essential building block to a double degree MPA from NIU and a Master of Arts in Public Administration from an International University in China, Thailand, Kenya and other countries that complete the Memorandum of Understanding with the Division of Public Administration at NIU. The rationale for this approach is twofold. First, to support NIU's strategic goal, as outlined in Vision 2020, of globalizing the curriculum by diversifying and enriching NIU's MPA classroom discussions with global perspective of public and nonprofit management, and to provide opportunities for NIU students to earn a specialization within the MPA program in another country. Second, to give talented and highly qualified students at leading Chinese, Thai and Kenyan public affairs schools the opportunity to earn both an international MAPA degree and an MPA from NIU. The Chair asked for a motion to approve the request for a New Specialization in Comparative Public Service within the Master of Public Administration program within the College of Liberal Arts and Sciences. Trustee Boey so moved, seconded by Student Trustee Echols. The motion was approved.

Agenda Item 9.a.(8) – Delegation of Authority Regarding Intergovernmental Agreements

Consent Agenda Item.

Agenda Item 9.a.(9) – Modification of Rehiring of Retiree Provisions

This modification amends Board of Trustees *Regulations* II.A.9. and III.A.6. to bring NIU's Board *Regulations* into compliance with Public Act 97-968, which takes effect on August 1, the President said. The statute establishes a 40 percent limitation on the total compensation paid to retirees of the State Universities Retirement System. NIU needs to bring its Board *Regulations* into compliance with the statute to avoid significant financial obligations that will accrue if retirees who exceed the new statutory 40 percent limitation continue to be employed. There are a number of earnings limitations that apply, Dr. Cunningham stated, and this will bring us into compliance with all provisions of the pension code. Chair Murer asked for a motion to approve the amendments to Board of Trustees *Regulations* of Rehiring of Retiree Provisions provided in Sections II.A.9. and III.A.6 of the Board of Trustees *Regulations*. Trustee Strauss so moved, seconded by Trustee Marshall. The motion was approved.

UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES

Agenda Item 9.b.(1) – Quarterly Summary Report of Transactions in Excess of \$100,000

Agenda Item 9.b.(2) – Periodic Report on Investments

Agenda Item 9.b.(3) – Semiannual Progress Report of Active Capital Projects with a Budget Over \$100,000

Agenda Item 9.b.(4) – Higher Learning Commission Accreditation Update

Agenda Item 9.b.(5) – Research Compliance and Integrity at NIU

Agenda Item 9.b.(6) – Fiscal Year 2012 Compliance Audit Update

Agenda Item 9.b.(7) – NCAA Compliance Overview

Consent Agenda Items.

Agenda Item 9.b.(8) – Illinois General Assembly Report

See below following Agenda Item 9.b.(4).

Agenda Item 9.b.(9) – Federal Relations Report

Consent Agenda Item.

ITEMS DIRECTLY FROM THE PRESIDENT

With the Board's permission, Dr. Peters said, I am going to continue with Agenda Items 9.c.(1) and 9.c.(2), and then Steve Cunningham, Kathy Buettner, Jerry Blakemore and I will provide a more in-depth report to the Board on the General Assembly's activities in Springfield.

Agenda Item 9.c.(1) – Fiscal Year 2014 Tuition Recommendations

Each year, the President said, the university carefully reviews and evaluates tuition charges in order to recommend tuition rates that will generate adequate resources necessary to support the quality of academic programs and services provided, and yet remain consistent with the university's commitment to affordability and access. As a State institution, our tuition costs are directly correlated with State support for NIU's operating budget, despite the fact that NIU is owed \$93.4 million from the State this fiscal year. As you know, \$27 million of those funds have not been transferred to NIU with only one week remaining in the fiscal year. We cannot possibly, and would not, raise tuition at a level to offset the State's delinquency in its support levels, nor should we ever contemplate that. NIU is a State university. Our role and mission in the region is to provide a high-quality, first-rate higher education at the baccalaureate, master and doctoral levels for the people of Illinois, and we will not fail them, despite the State's problems.

Today's tuition recommendation represents a 0.2 percent increase for incoming students only. About 78 percent of continuing NIU students will not see their tuition increase because of Truth-in-Tuition. Only about 28 percent of our student body will be first-time students and will be affected by this increase. Currently, NIU guarantees tuition rates for up to nine consecutive semesters. This new rate is the equivalent of a 0.5 percent increase in tuition each year. With the recent addition of Truth-in-Tuition regulations, tuition rates are virtually guaranteed for six years, which makes this recommended tuition increase about 0.33 percent each year. This, by no means, covers our annual increases and operating costs, much less provides opportunities for NIU to enhance or invest in new initiatives sought by students. A 2.0 percent increase in tuition on incoming students will only generate approximately \$386,000 in new revenue at NIU, assuming no enrollment fluctuation.

Where will NIU allocate those revenues? If we allocate every cent of the new tuition revenue to relieving the burden of our major State unfunded mandates, this new money will cover 3.5 percent of the State's annual \$11 million tab for new and continuing mandates, with which we are required to comply. Or, we could apply the funds to help offset the State's lack of appropriated fund payments where \$386,000 is about one percent of what is owed us today. Or, we could use it to offset the annual increase in operating costs of commodities and utilities where we spend millions annually keeping the lights on and the temperature comfortable. By now, you can see the challenge NIU administrators have to stretch our precious dollars to cover critical operating expenses that the university faces daily. President Baker has been consulted and concurs with this recommendation of a 0.2 percent increase for incoming students. Chair Murer requested a motion to approve the FY14 Tuition Recommendations. Trustee Boey so moved, seconded by Trustee Iosco. The motion was approved.

Agenda Item 9.c.(2) – Fiscal Year 2014 ITS Telecommunication Services Cellular Service Open Order

Northern Illinois University's Information Technology Services is requesting permission to issue an open order for voice data cellular services and equipment which university departments may rent for use by faculty and staff on university business. This includes cellular voice services, data plans for Internet, and international service for faculty and staff conducting university business. Furthermore, cellular phones with services enabled are stocked for emergency situations and specialty services when wired lines are

ineffective and for mobile communications in police emergency vehicles. The Chair asked for a motion to approve the FY14 ITS Telecommunication Services Cellular Service Open Order. Trustee Iosco so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.c.(3) – Grant and Contract Awards

Consent Agenda Item.

Agenda Item 9.c.(4) – Appointment with Rank and Tenure

It is common practice in conducting searches for individuals filling administrative positions at the level of chair or higher that the individuals undergo a tenure review in conjunction with their appointment, the President said. The credentials of these individuals are subjected to the same review and approval process at the department, college and university levels, and with the concurrence of the Provost, as NIU faculty who are awarded tenure. As the result of a national search, Dr. Douglas D. Baker has been appointed to serve as the twelfth president of NIU. He has been recommended by the department, college and university for tenure with the rank of Professor in the Department of Management in the College of Business. Dr. Baker earned a Ph.D. in Business, specializing in Organizational Behavior and Theory, from the University of Nebraska, and an M.S. and a B.S. degree in Business Industrial Relations and Management from Colorado State University. Prior to his appointment at Northern, he served as Provost and Executive Vice President at the University of Idaho and Director of the Office of Undergraduate Education and Vice Provost for Academic Affairs at the Washington State University System. During his career, he has taught courses in management, organizational behavior, organizational design, strategic planning, human resource management and research methods. He has been the recipient of multiple teaching awards. Chair Murer asked for a motion to approve the appointment of President-Designate Douglas D. Baker with tenure and the rank of Professor in the Department of Management in the College of Business. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

Agenda Item 9.b.(8) – Illinois General Assembly Report

President Peters, Steve Cunningham, Kathy Buettner and Jerry Blakemore gave a summary on the status of legislation and, more specifically, in regard to pensions and conceal and carry. My last week has been spent round the clock working with other presidents trying to break the logjam and the stalemate over public pensions before the legislature, the President stated. In the waning days of the last session in the Senate, Senator Hastings, who represents the Governors State area, sponsored a piece of legislation on behalf of the universities, Senate Bill 2591, which embodied in legislative form the principles that were stated in the Institute for Government and Public Affairs paper on pension reform. We have worked diligently on that, and two individuals were very much involved on behalf of the universities, Steve Cunningham and Avijit Ghosh. Dr. Ghosh is the former Dean of Business from the University of Illinois, who now is a special assistant to the president. For the past few days, the presidents of the University of Illinois, Governors State University, Southern Illinois University and I have been meeting with the legislative leaders, and we met with Senator Cullerton before the Tuesday special session. We testified Tuesday before the Senate Executive Committee on our plan as well as the cost-shift proposal, which we have endorsed. Concealed Carry was passed and is waiting for signature from the Governor. There is a contemplated appeal by our Attorney General on the Supreme Court decision.

The President testified extensively in the Senate Executive Committee on Tuesday afternoon where President Cullerton invited us to pursue our six-step proposal that was published in the spring, Dr. Cunningham said. We designed that proposal with the concurrence of the presidents and chancellors to provide a workable alternative for the public universities and community colleges. There is a wide gap between the House and Senate versions, and our package serves as an alternative option. The six steps were embodied in Senate Bill 2591, which was introduced by Senator Hastings in the last hours of the session. That was a key development because it incorporated much of the technical language that we had worked on with legislative staff over the entirety of the legislative session. Combined, the proposed initiatives save the State about \$28 billion over the 30-year actuarial period. It also introduces a stable funding plan guaranteeing State payments. All of these initiatives combined would allow us to create a new Tier 3, which would make higher education more competitive in the national markets. As the President and Provost Alden indicated, we have critical problems with faculty recruitment and retention

largely based on the pension issues. Fully 60 percent of our turnover in recent years is related to mid-career separations of people leaving for other opportunities, largely because of these issues. Our goal is to help stabilize the State finances. The last provision was the cost-shift, and that was incorporated into Senate Bill 1687, which passed the House. We negotiated that with the concurrence of the presidents and chancellors to incorporate a long-term phase-in of normal costs so that it would have minimal impact on tuition, if any. That phase-in would begin in Fiscal Year 2015, and thereafter would be phased in at the rate of a half percent a year. Although that measure, which incorporated a number of important business process efficiencies, passed the House, Dr. Cunningham concluded, it did not pass the Senate. It is crucial now that the Board be supportive of these activities, the President said, and that our employee groups and our annuitants support this package.

I have been in government 30 years, most of which has been spent in state government along the way, Ms. Buettner said, and what we have here is a stalemate. The chamber leaders of both the House and the Senate firmly believe in their positions. The only way we will find out which will prevail is to pass something as a state that goes to the Supreme Court, and the court then will decide what is appropriate based on the Constitution and statutory rules and regulations. You have heard from John and Steve that pension reform is extremely complicated. We have five pension systems in the State of Illinois for a reason – they are all different. In Springfield they are trying to do a comprehensive package that would address four out of the five pension plans at the same time, which is very difficult because they are so very different. However, I believe that “we,” in the collective sense of all of the universities, have been successful in putting forward some of the key technical provisions that will make us more competitive on a national scale than we are currently under either of the bills that have been introduced to date.

The other point we have made is in regard to the point the President brought up about tuition and the cost-shift, Ms. Buettner continued. The State normally pays the employer share of the pension costs. The cost-shift is having the universities take on the employer cost instead of the State. Many other universities across the country and their state universities pay this themselves. As the President pointed out, until 1967, the public universities paid this contribution and the pension system worked. We now are trying to formulate a plan that we believe is financially responsible and will get us back to that point. The 0.5 percent cost shift per year that we would take on would grow and could free up hundreds of millions of dollars in State funding now allocated toward pension payments on a statewide basis. Those dollars, theoretically, should come back to the universities in our operating funds.

Basically, President Peters said, Conceal and Carry is on the Governor's desk, and Attorney General Madigan has asked for more time to study the issue of the court decision. We were part of the compromise, and we accept the compromise. With respect to the issue of the substance of the legislation, General Counsel Blakemore said, the Seventh Circuit Court of Appeals provided a June 9 deadline for the General Assembly to act. The General Assembly has acted and the Governor was provided a 30 day extension to take action on the bill. Higher education, because of the leadership of President Peters as well as every other public university president, private colleges and universities, joined together and wrote an exemption to the Conceal and Carry that affects every public and private university and community college. We have not been preempted by the General Assembly and have been provided explicit authority to write rules, regulations and resolutions with respect to how we will manage and, in some situations, prohibit weapons on our campuses. Specific responsibilities have been provided that will allow our law enforcement to weigh in on issues before a State board regarding whether a license should even be issued. After the bill is signed, we will come back to this Board with recommendations for policies.

As a point of information to the Board, Chair Murer added, this issue of Conceal and Carry does not only concern higher education. Here, as a Board, we look at the impact on higher education; but there are other sectors very much involved in this conversation, and healthcare, in particular. At a meeting of medical directors of emergency services for the State of Illinois, this was a very important part of the discussion. When you go into a hospital and there is a sign that has an “Ø” with a gun, you know what to do. But picking people up in an ambulance when time is of the essence, some very complicated issues arise that will also be brought to the attention of the legislature as we learn how to implement whatever laws are passed.

Agenda Item 10.a. – Fiscal Year 2014 Board of Trustees Officer Elections

It is time for me to pass the Chair's gavel to one of my colleagues, Chair Murer remarked. It certainly has been my privilege to serve as Chair of this Board for both of the periods beginning in 2007 and in 2011. The Northern Illinois University Law requires that the Board elect annually, by secret ballot, from their own number, a chair who shall preside over meetings of the Board and a secretary. Our Board of Trustees *Bylaws* call for election of a Board Chair, a Board Vice Chair, a Board Secretary and a Fourth Member of the Executive Committee. Ballots with all eligible members for each office, including the election of the Board Liaison to the Universities Civil Service Merit Board, will be distributed to each Board member by the General Counsel.

Chair

I will ask each Board member to vote their ballot for the office of Chair. The process will be distribution of the ballots by General Counsel Blakemore, who will collect all ballots for Chair, proceed with Recording Secretary Sharon Banks-Wilkins to count and tally the votes, and then announce the results for the office of Chair. Once this election is complete, the Board will then vote their ballot for Vice Chair using the same procedure. Elections will proceed separately in this manner for each of the five Board elected positions with results announced after each separate election.

Chair Murer asked General Counsel Blakemore to pass out the ballots for Chair. The General Counsel distributed and collected the ballots. Mr. Blakemore and Recording Secretary Banks-Wilkins tallied the votes. Mr. Blakemore announced that the ballots had been tallied, and Trustee John Butler had received the sufficient number of votes to be elected Chair.

Vice Chair

Chair Murer asked General Counsel Blakemore to pass out the ballots for Vice Chair. The General Counsel distributed and collected the ballots. Mr. Blakemore and Recording Secretary Banks-Wilkins tallied the votes. Mr. Blakemore announced that the ballots had been tallied, and Trustee Marc Strauss had received the sufficient number of votes to be elected Vice Chair.

Secretary

Chair Murer asked General Counsel Blakemore to pass out the ballots for Secretary. The General Counsel distributed and collected the ballots. Mr. Blakemore and Recording Secretary Banks-Wilkins tallied the votes. Mr. Blakemore announced that the ballots had been tallied, and Trustee Wheeler Coleman had received the sufficient number of votes to be elected Secretary.

Fourth Member of the Executive Committee

Chair Murer asked General Counsel Blakemore to pass out the ballots for Fourth Member of the Executive Committee. The General Counsel distributed and collected the ballots. Mr. Blakemore and Recording Secretary Banks-Wilkins tallied the votes. Mr. Blakemore announced that the ballots had been tallied, and Trustee Cherilyn Murer had received the sufficient number of votes to be elected Fourth Member of the Executive Committee.

Universities Civil Service Merit Board Liaison

Chair Murer asked General Counsel Blakemore to pass out the ballots for Universities Civil Service Merit Board. The General Counsel distributed and collected the ballots. Mr. Blakemore and Recording Secretary Banks-Wilkins tallied the votes. Mr. Blakemore announced that the ballots had been tallied, and Trustee Robert Marshall had received the sufficient number of votes to be elected Liaison to the Universities Civil Service Merit Board.

I am very pleased to accept the wishes of my colleagues on this opportunity to serve as Chair, Trustee Butler said. The Board Chair is the facilitator of Board discussion and debate. We are a Board of eight, and we are all very enthusiastic about the university. These officers are a representation of a united board, a board that is moving forward with great earnest to honor the contributions of our outgoing

president and to work well with our new president. I look forward to working with all of you as we move forward together.

Madam Chair, I want to say thank you for a great year, Trustee Coleman said. Thank you for your leadership and your support. We made some very difficult decisions this year including the selection of a new president. Also, Vice Chair Boey, I want to thank you for your efforts and the work you did in co-chairing the selection of our new president, the commitment and the sacrifices that you all made for NIU. To the new Chair, Vice Chair and our Fourth Member of the Executive Committee, I want to say I am looking forward to working with you in a new capacity this coming year. It is so hard to say goodbye to yesterday and to Dr. Peters and the things that we did in the past. As a Board, we do not always see eye to eye, but one thing I know for certain in working with this Board for the past two years is that we have the best interests of the institution at heart. Thank you all, and I am looking forward to an exciting year.

Cherilyn, no Trustee has served longer as chair than you, Trustee Butler added. I want to thank you on behalf of my colleagues for your service, particularly bringing us through the identification and selection of a new president in what was an excellent process. You and Trustee Boey did a marvelous job moving us through that transition, so thank you very much.

This Board is indeed a strong Board, Chair Murer said, and that is very good for the university. It is good that we do not always agree because each member has an opinion that needs to be heard. We set the tone for this university through our governance in support of the deans, the faculty, the students and the leadership. I look forward to the coming years. I have a personal comment to make to Elliot: I am so happy you were reelected to this Board, because you, as a young man representing the student body, served with distinction in the search for our new President.

NEXT MEETING DATE

The Chair announced that the next regular meeting of the full Board is scheduled for September 19, 2013 on the main campus in DeKalb.

ADJOURNMENT

There being no other matters, Chair Murer entertained a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Butler. The motion was approved. The meeting was adjourned at approximately 11:50 a.m.

Respectfully submitted,

Sharon Banks-Wilkins
Recording Secretary

In compliance with Illinois Open Meetings Act 5 ILCS 120/1, et seq, a verbatim record of all Northern Illinois University Board of Trustees meetings is maintained by the Board Recording Secretary and is available for review upon request. The minutes contained herein represent a true and accurate summary of the Board proceedings.